Report of the Divisional Manager of Finance and Administration to the Ordinary Meeting of Council to be held in the Council Chambers, Warren on Thursday 23rd October 2025

ITEM 6 SEPTEMBER 2025 QUARTERLY BUDGET REVIEW

(A1-4.44)

RECOMMENDATION:

That the amendments to the itemised budget adjustments as listed in the September 2025 Quarterly Budget Review Statement be approved.

PURPOSE

To advise Council and make any necessary amendments to the adopted 2025/2026 Operational Plan that may be required throughout the financial year.

BACKGROUND

Clause 203 "Budget review statements and revision of estimates" of the Local Government (General) Regulation, 2021 requires Council to:

- 1) "Not later than 2 months after the end of each quarter (except the June quarter), the responsible accounting officer of a council must prepare and submit to the council a budget review statement that shows, by reference to the estimate of income and expenditure set out in the statement of the council's revenue policy included in the operational plan for the relevant year, a revised estimate of the income and expenditure for that year.
- 2) A budget review statement must include or be accompanied by:
 - a report as to whether the responsible accounting officer believes that the statement indicates that the financial position of the council is satisfactory, having regard to the original estimate of income and expenditure, and
 - b. if that position is unsatisfactory, recommendations for remedial action.
- 3) A budget review statement must also include any information required by the Code to be included in such a statement."

REPORT

Responsible Accounting Officer Statement

The following statement is made in accordance with Clause 203(2) of the Local Government (General) Regulations 2021:

30 September 2025

It is my opinion that the Quarterly Budget Review Statement for Warren Shire Council for the quarter ended 30/09/2025 indicates that Council's projected year end result at 30/06/2026 will be satisfactory at year end, having regard to the projected estimates of income and expenditure and the original budgeted income and expenditure.

Signed: Date: 22/10/2025

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Report of the Divisional Manager of Finance and Administration to the Ordinary Meeting of Council to be held in the Council Chambers, Warren on Thursday 23rd October 2025

ITEM 6 SEPTEMBER 2025 QUARTERLY BUDGET REVIEW CONTINUED

As Council's responsible accounting officer, I have included the newly introduced (mandatory) Quarterly Budget Review Statement (QBRS) reports for the period 1st July 2025 to 30th September 2025.

A summary of adjustments are listed below:

- Increase of operating income, \$116,573 additional FAG received.
- Increase of expenditure of Governance area, \$14,948 expense of modern slavery risk management plan.
- Increase of expenditure for Orana JO, costs not charged to Council in 2024/25, \$12,500 total.
- Increase of Internal Audit Fee's, \$40,000 which remained unspent in 2024/25, required to fund scheduled Internal Audits planned for 2025/26.
- Decrease of various annual insurance budget expenses totalling \$18,886, this is to align the budget with actual costs. A saving in the budget.
- Increase in Asset Management costs, unspent funds from 2024/25 \$47,000, required to fund ongoing improvements in that area of operations (new systems etc).
- Increase of expense for the Connecting Seniors Grant, funds unspent from 2024/25, \$9,183 to be spent in 2025/26.
- Increase of Regional Road Block Grant income compared to original budget, \$22,000 total.
- Increase of expenditure for Regional Roads Bridges M&R, \$22,000 received as part of Regional Road Block grant.
- Reduction to the Towards Zero Safer Roads income (grant), following end of financial year reconciliation of the grant, \$478,717 in total. This is only income received for the year, Council fund the program by grants held in advance (externally restricted funds).
- Increase of expenditure for Toward Zero Safer Roads, to align with the total remaining allocation of grant funds for the project (includes a portion of Regional Roads Block Grant), \$1,637,705. This is fully funded (grants).
- Increase of expenditure for the Admin Office refurbishment (kitchen etc), \$90,000 comprised of \$40,000 funds unspent from 2024/25 and \$50,000 additional voted expenditure from Infrastructure Reserve funds, approved by Council in a prior meeting.
- Increased expenditure for Victoria Park new female amenities project, funds unspent from 2024/25, a grant funded project \$170,003.
- Increase of expenditure for Carter Oval resurfacing, \$130,000 which is partly funded by the increase of FAG and other untied revenue.
- Increase of expenditure for Carter Oval Redevelopment, balance of grants funds from 2024/25 \$52,775.
- Increase of expense for Nevertire Bogan Road project, \$536,466 to align with the balance of grant funds available for the project.
- Decrease of expense for Carinda Road project, \$200,683 align with the balance of grant funds available for the project.
- Increase of expenditure for Bridge renewal projects \$1,909,206 to align with the balance of grant funds available for the project.

Should Councillors require further explanation on details contained within the document you are invited to contact the Divisional Manager of Finance & Administration.

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ITEM 6 SEPTEMBER 2025 QUARTERLY BUDGET REVIEW

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FINANCIAL AND RESOURCE IMPLICATIONS

Nil

LEGAL IMPLICATIONS

N/A.

RISK IMPLICATIONS

N/A.

STAKEHOLDER CONSULTATION

N/A.

OPTIONS

N/A.

CONCLUSION

The September 2025 Budget Review is to provide Council and the Community with an update on the progress of the adopted 2025/2026 Operational Plan incorporating any variances to the original document as required.

LINK TO POLICY AND / OR COMMUNITY STRATEGIC PLAN

5.3.2 Create a productive and cooperative working environment for Councillors to support their governance responsibilities. (Provide timely, accurate and relevant reporting and information to Councillors to enable informed decision making.)

SUPPORTING INFORMATION / ATTACHMENTS

1. Quarterly Budget Review Statements (revised OLG mandatory format)

Report of the Divisional Manager of Finance and Administration to the Ordinary Meeting of Council to be held in the Council Chambers, Warren on Thursday 23rd October 2025

ITEM 6 SEPTEMBER 2025 QUARTERLY BUDGET REVIEW

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Income and Expenses Budget Review Statement

Warren Shire Council

Budget review for the quarter ended 30/09/2025

Consolidated Fund

Consolidated Fund													
	Previous Year	Current Year Original	Approved Changes	Approved Changes	Approved Changes	Revised	Recommended changes	Projected Year End (PYE)	VARIANCE	ACTUAL YTD			
Description	Actual	Budget	Review	Review	Review	Budget	for council resolution	Result	ORIGINAL budget v PYE				
	2024/25	2025/26	Q 1	Q 2	Q 3		resorucion	2025/26	2025/26	2025/26			
	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's			
INCOME													
Rates and Annual Charges	7,146	7,458				7,458	0	7,458	0	7,637			
User Charges and Fees	5,544	7,790				7,790	0	7,790	0	52			
Other Revenue	446	360				360	0	360	0	120			
Grants and Contributions - Operating	15,609	14,332				14,332	-340	13,992	-340	3,524			
Grants and Contributions - Capital	5,794	6,792				6 , 792	0	6 , 792	0	0			
Interest and Investment Income	627	434				434	0	434	0	90			
Other Income	126	165				165	0	165	0	112			
Net gain from disposal of assets	0	0				0	0	0	0	0			
Total Income from continuing operations	35,292	37,331	0	0	0	37,331	-340	36,991	-340	11,534			
EXPENSES													
Employee benefits and on-costs	7,553	7,531				7,531	0	7,531	0	1,120			
Materials & Services	12,424	11,967				11,967	127	12,094	127	3,423			
Borrowing Costs	91	91				91	0	91	0	0			
Other Expenses	361	258				258	0	258	0	10			
Net Loss from Disposal of Assets	1,564	0				0	0	0	0	0			
Total Expenses from continuing operations excluding depreciation, amortisation and impairment of non financial assets	21,993	19,847	0	0	0	19,847	127	19,974	127	4,554			
Operating Result from continuing operations excluding depreciation, amortisation and impairment of non financial assets	13,299	17,484	0	0	0	17,484	-467	17,017	-467	6,980			
Depreciation, amortisation and impairment of non financial assets	5,531	4,237		_	_	4,237	0	4,237	0	0			
Operating result from continuing Operations	7,768	13,247	0	0	0	13,247	-467	12,780	-467	PAGE 004			
Net Operating Result before grants and contributions provided for capital purposes	1,974	6,455	0	0	0	6,455	-467	5,988	-467	6,980			

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ITEM 6 SEPTEMBER 2025 QUARTERLY BUDGET REVIEW

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Income and Expenses Budget Review Statement

Warren Shire Council

Budget review for the quarter ended 30/09/2025

General Fund

General Fund											
	Previous Year	Current Year Original	Approved Changes	Approved Changes	Approved Changes	Revised	Recommended changes for council	Projected Year End (PYE)	VARIANCE ORIGINAL	ACTUAL YTD	
Description	Actual	Budget	Review	Review	Review	Budget	resolution	Result	budget v PYE		
	2024/25	2025/26	Q 1	Q 2	Q 3			2025/26	2025/26	2025/26	
	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	
INCOME											
Rates and Annual Charges	5,875	6,123				6,123	0	6,123	0	6,344	
User Charges and Fees	5,084	7,482				7,482	0	7,482	0	51	
Other Revenue	441	360				360	0	360	0	120	
Grants and Contributions - Operating	15,592	13,010				13,010	-340	12,670	-340	3,217	
Grants and Contributions - Capital	5,794	6,792				6,792	0	6,792	0	0	
Interest and Investment Income	493	384				384	0	384	0	83	
Other Income	126	165				165	0	165	0	107	
Net gain from disposal of assets	0	0				0	0	0	0	0	
Total Income from continuing											
operations	33,405	34,316	0	0	0	34,316	-340	33,976	-340	9,922	
EXPENSES											
Employee benefits and on-costs	7,116	7,094				7,094	0	7,094	0	1,011	
Materials & Services	11,605	11,214				11,214	127	11,341	127	3,195	
Borrow ing Costs	17	17				17	0	17	0	0	
Other Expenses	351	246				246	0	246	0	0	
Net Loss from Disposal of Assets	1,598	0				0	0	0	0	0	
Total Expenses from continuing operations excluding depreciation, amortisation and impairment of non financial assets	20,687	18,572	0	0	0	18,572	127	18,699	127	4,207	
Operating Result from continuing operations excluding depreciation, amortisation and impairment of non financial assets	12,718	15,744	0	0	0	15,744	-467	15,277	-467	5,716	
Depreciation, amortisation and impairment of non financial assets	4,939	3 , 680				3,680	0	3,680	0	0	
Operating result from continuing Operations	7,779	12,065	0	0	0	12,065	-467	11,598	-467	5,716	
Net Operating Result before grants and contributions provided for capital purposes	1,985	5,273	0	0	0	5,273	-467	4,806	-467	5,716 PAGE 005	

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ITEM 6 SEPTEMBER 2025 QUARTERLY BUDGET REVIEW

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Income and Expenses Budget Review Statement

Warren Shire Council

Budget review for the quarter ended 30/09/2025

Water Fund

Water Fund												
	Previous Year	Current Year Original	Approved Changes	Approved Changes	Approved Changes	Revised	Recommended changes	Projected Year End (PYE)	VARIANCE ORIGINAL	ACTUAL YTD		
Description	Actual	Budget	Review	Review	Review	Budget	for council resolution	Result	budget v PYE			
	2024/25	2025/26	Q 1	Q 2	Q 3			2025/26	2025/26	2025/26		
	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's		
INCOME												
Access Charges	641	671				671	0	671	0	634		
User Charges	403	250				250	0	250	0	(
Fees	4	3				3	0	3	0	(
Grants & Contributions - Operating	9	1,314				1,314	0	1,314	0	30		
Interest and Investment Income	48	21				21	0	21	0			
Other Income	5	0				0	0	0	0			
Net gain from disposal of assets	0	0				0	0	0	0	(
Total Income from continuing operations	1,110	2,260	0	0	0	2,260	0	2,260	0	949		
EXPENSES												
Employee benefits and on-costs	246	246				246	0	246	0	62		
Materials & Services	548	505				505	0	505	0	128		
Borrowing Costs	17	17				17	0	17	0	(
Water purchase charges	35	35				35	0	35	0			
Calculated taxaxtion equivalents	0	4				4	0	4	0			
Debt guarantee fee	0	0				0	0	0	0	(
Other Expenses	4	4				4	0	4	0	ļ		
Net Loss from Disposal of Assets	0	0				0	0	0	0	(
Total Expenses from continuing operations excluding depreciation, amortisation and impairment of non financial assets	850	812	0	0	0	812	0	812	0	204		
Operating Result from continuing operations excluding depreciation, amortisation and impairment of non financial assets	260	1,448	0	0	0	1,448	0	1,448	0	744		
Depreciation, amortisation and impairment of non financial assets	330	286				286	0	286	0			
Surplus / (Deficit) from continuing operations before capital amounts	-70	1,162	0	0	0	1,162	0	1,162	0	PAGE 70906		
Grants and Contributions - Capital Surplus / (Deficit) from continuing operations after capital amounts	-70	1,162	0	0	0	1,162	0	1,162	0	744		

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ITEM 6 SEPTEMBER 2025 QUARTERLY BUDGET REVIEW

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Income and Expenses Budget Review Statement

Warren Shire Council

Budget review for the quarter ended 30/09/2025

Sewer Fund

	Previous Year	Current Year Original	Approved Changes	Approved Changes	Approved Changes	Revised	Recommended changes	Projected Year End (PYE)	VARIANCE	ACTUAL YTD
Description	Actual	Budget	Review	Review	Review	Budget	for council resolution	Result	ORIGINAL budget v PYE	
	2024/25	2025/26	Q 1	Q 2	Q 3			2025/26	2025/26	2025/26
	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's
INCOME										
Access charges	630	664				664	0	664	0	659
User charges	50	50				50	0	50	0	-0
Liquid trade-w aste charges	0	0				0	0	0	0	0
Fees	3	4				4	0	4	0	1
Grants and contributions - Operating	8	8				8	0	8	0	0
Interest and Investment Income	86	29				29	0	29	0	3
Other Income	0	0				0	0	0	0	0
Net gain from disposal of assets	34	0				0	0	0	0	0
Total Income from continuing operations	811	755	0	0	0	755	0	755	0	663
EXPENSES										
Employee benefits and on-costs	191	191				191	0	191	0	48
Materials & Services	236	248				248	0	248	0	100
Borrowing Costs	57	57				57	0	57	0	0
Calculated taxation equivalents	15	0				0	0	0	0	0
Debt Guarantee fee	0	0				0	0	0	0	0
Other Expenses	6	7				7	0	7	0	6
Net Loss from Disposal of Assets	0	0				0	0	0	0	
Total Expenses from continuing operations excluding depreciation, amortisation and impairment of non financial assets	505	503	0	0	0	503	0	503	0	153
400010		333		-	9		9		-	
Operating Result from continuing operations excluding depreciation, amortisation and impairment of non financial assets	306	252	0	0	0	252	0	252	0	510
Depreciation, amortisation and impairment of non financial assets	262	271				271	0	271	0	0
Surplus / (Deficit) from continuing operations before capital amounts	44	-19	0	0	0	-19	0	-19	0	510
Grants and Contributions - Capital		0					0	0	0	0
Surplus /(Deficit) from continuing operations after capital amounts	44	-19	0	0	0	-19	0	-19	0	PAGE @076

Report of the Divisional Manager of Finance and Administration to the Ordinary Meeting of Council to be held in the Council Chambers, Warren on Thursday 23rd October 2025

ITEM 6 SEPTEMBER 2025 QUARTERLY BUDGET REVIEW

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Capital Budget Review Statement

Warren Shire Council

Budget review for the quarter ended 30/09/2025

Budget revie				30/09						
	Previous Year	Current Year Original	Approved Changes	Approved Changes	Approved Changes		Recommended changes	Projected Year End (PYE)	VARIANCE ORIGINAL	ACTUAL YTD
Description	Actual	Budget	Review	Review	Review	Budget	resolution	Result	budget v	
	2024/25	2025/26	Q 1	Q 2	Q 3			2025/26	2025/26	2025/26
	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's
CAPITAL FUNDING										
Rates & other untied funding	0	0				0		0	0	0
Capital Grants & Contributions	5,794	6 , 792				6 , 792	4,182	10,974	4,182	0
Reserves - External Restrictions	6 , 979	8,431				8,431		8,431	0	3,723
Reserves - Internally Allocated	4,683	3,659				3,659	143	3,802	143	0
New Loans	0	0				0	0	0	0	0
Proceeds from sale of assets	0	0				0	0	0	0	0
Other	0	0				0	0	0	0	0
Total Capital Funding	17,456	18,882	0	0	0	18,882	4,325	23,207	4,325	3,723
CAPITAL EXPENDITURE										
WIP	0	0				0	0	0	0	0
New Assets	578	1,857				1,857	170	2,027	170	1,293
Asset Renew al	16,878	17,025				17,025	4,155	21,181	4,155	2,431
Other	0	0				0	0	0	0	0
Total Capital Expenditure	17,456	18,882	0	0	0	18,882	4,325	23,208	4,325	3,723
Net Capital Funding - Surplus /(Deficit)	0	-0	0	0	0	-0	-0	-1	-0	-0

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ITEM 6 SEPTEMBER 2025 QUARTERLY BUDGET REVIEW

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		Ga ala an	1			a. Charles	. 1			
		Cash an	a Investi	nents Bud	get Review	w Stateme	nt.			
			Warı	ren Shire	Council					
Buda	et review 1	for the qua:	rter ended	30/09	/2025					
	Previous Year	Current Year Original	Approved Changes	Approved Changes	Approved Changes	Revised	Recommended changes	Projected Year End (PYE)	VARIANCE	ACTUAL YTD
Description	Actual	Budget	Review	Review	Review	Budget	for council resolution	Result	ORIGINAL budget	
•	2024/25	2025/26	Q 1	Q 2	Q 3		Q1	2025/26	2025/26	2025/26
	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's
Total Cash, Cash Equivalents & Investments	14,116	14,603				14,603	-4,325	10,278	-4,325	10,906
EXTERNALLY RESTRICTED										
Water Fund	858	593				593		593	0	999
Sewer Fund	1,000	294				294		294	0	1,161
Developer contributions - General						0		0	0	
Developer contributions - Water						0		0	0	
Developer contributions - Sewer						0		0	0	
Transport for NSW Contributions						0		0	0	
Domestic waste management	105	100				100		100	0	105
Stormwater management						0		0	0	
Other	6,468	8,431				8,431	-4,182	4,249	-4,182	5,655
Total Externally Restricted	8,431	9,418	0	0	0	9,418	-4,182	5,236	-4,182	7,920
Cash, cash equivalents & investments not subject to external restrictions	5,685	5,185	0	0	0	5,185	-143	5,042	-143	2,986
INTERNAL ALLOCATIONS		·				,		·		·
Employee entitlements	400	400				400		400	0	400
Infrastructure replacement	930	930				930		930	0	930
Roadworks	351	351				351		351	0	351
Bridgeworks	85	85				85		85	0	85
Specific programs	1,121	1,121				1,121	-143	978	-143	1,121
Prepaid financial assistance grant	2,199	2,199				2,199		2,199	0	0
Other	99	99				99		99	0	99
Total Internally Allocated	5,185	5,185	0	0	0	5,185	-143	5,042	-143	2,986
Unallocated	500	0	0	0	0	0	0	0	0	0